

# Irish Business Owners: Financial Planning Workshop Webinar

23 May 2023

# Housekeeping

- **Questions** can be submitted during the Webinar by clicking on the Q&A Button and typing in your Question
- The Webinar will be **recorded** for anyone who would like to watch back after.
- The **slides** will also be made available after the Webinar

*Disclaimer: None of the content in this Webinar constitutes financial advice. See Regulatory Disclaimers at end of Presentation*

# Agenda

1. Wealth Management Principles for Business Owners
2. Economic Overview
3. Financial Protection
4. Market Update
5. Investing / Portfolio Management
6. Cashflow Planning
7. Retirement Planning
8. Q&A

# Wealth Management Principles.

# 8 Pillars of Holistic Wealth Management

Retirement Planning

Asset Allocation

Tax & Cost Efficiency

Succession Planning



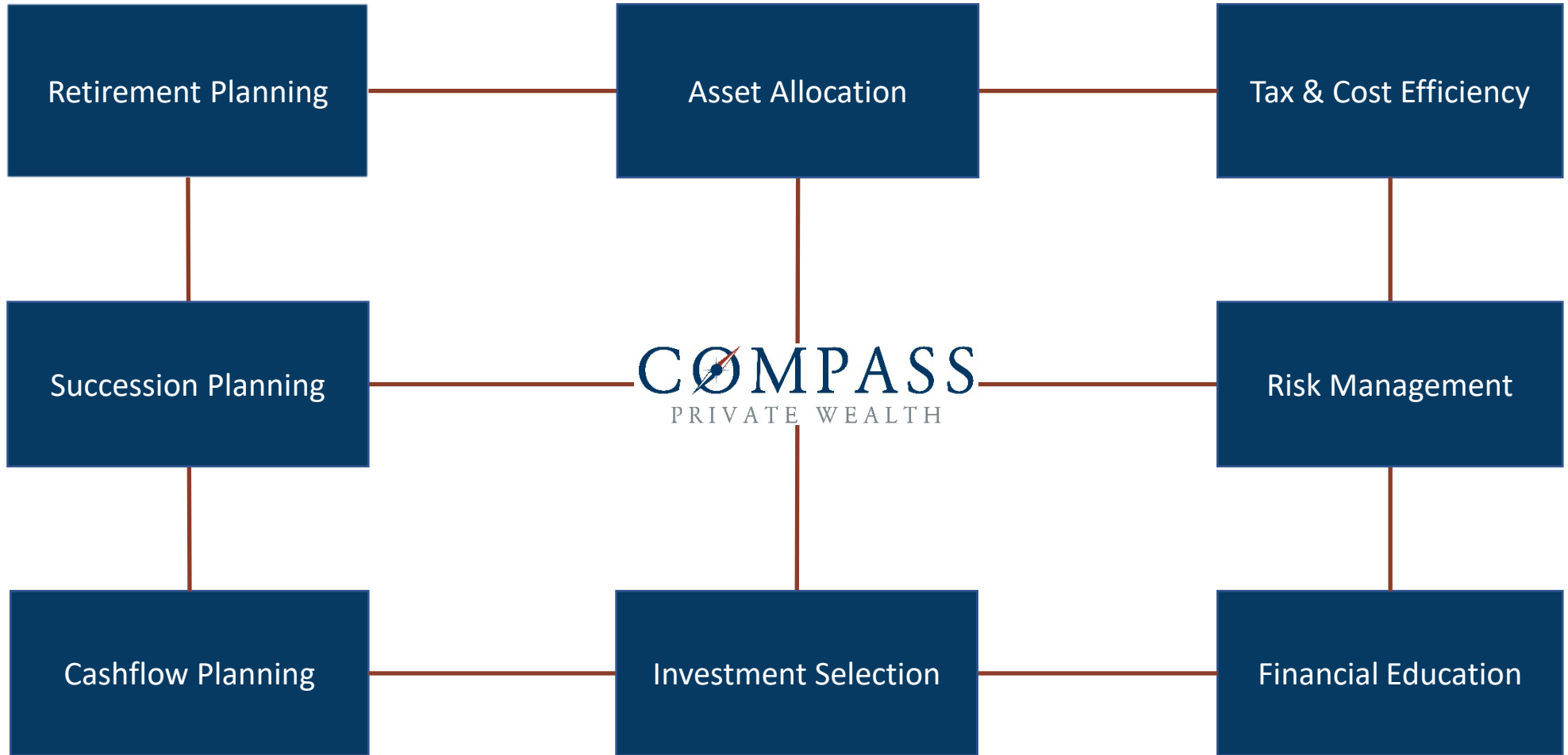
Risk Management

Cashflow Planning

Investment Selection

Financial Education

# 8 Pillars of Holistic Wealth Management



# Business Owners v All Else: Differences

- Generally **more risk** to you and your livelihood
- Financial Uncertainty
  - Income Levels more unpredictable year to year.
  - Outgoings more uncertain
- Capital Allocation decisions on surpluses within the business
  1. Leave funds within the operational business
  2. Allocate funds to a holding company
  3. Pay surplus as an Employer contribution into your Pension
  4. Take as PAYE salary

# Business Owners v All Else: Differences

- Need to be proactive on **tax planning** for your personal ownership & income
- **Succession Planning** for your business ownership is very important to ensure that your 'value' is monetised and / or capitalised upon
- **Less Protection benefits** than working for big firms



# Economic Update (Peter Smith).

# Economic update



---

This document is for professional clients, institutional/qualified investors and advisors only.  
It is not to be distributed to or relied on by retail clients.

# We have a lot to think about?



**US/China relations**



**US regional banking**



**High Inflation**



**Global Recession**



**Tech layoffs**



**Interest Rates**



**Russia/  
Ukraine**



**US  
Debt Ceiling**



**Real  
Estate**



**Environment**

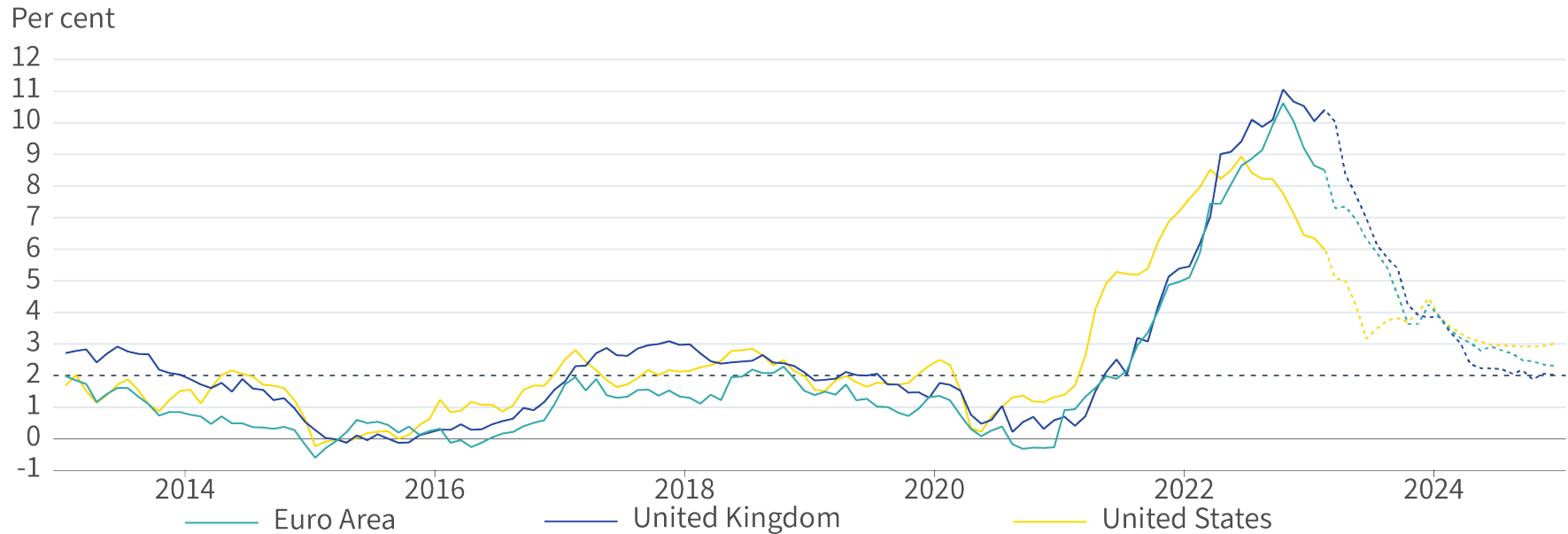
Source; Aviva Investors as at May 2023

# Visibility is Poor

1. Inflation has **peaked** but core inflation is **sticky**
2. Interest rates; **trade-off** between inflation and financial stability
3. Growth has surprised to the **upside** but signs of **slowing**

# Inflation persistence

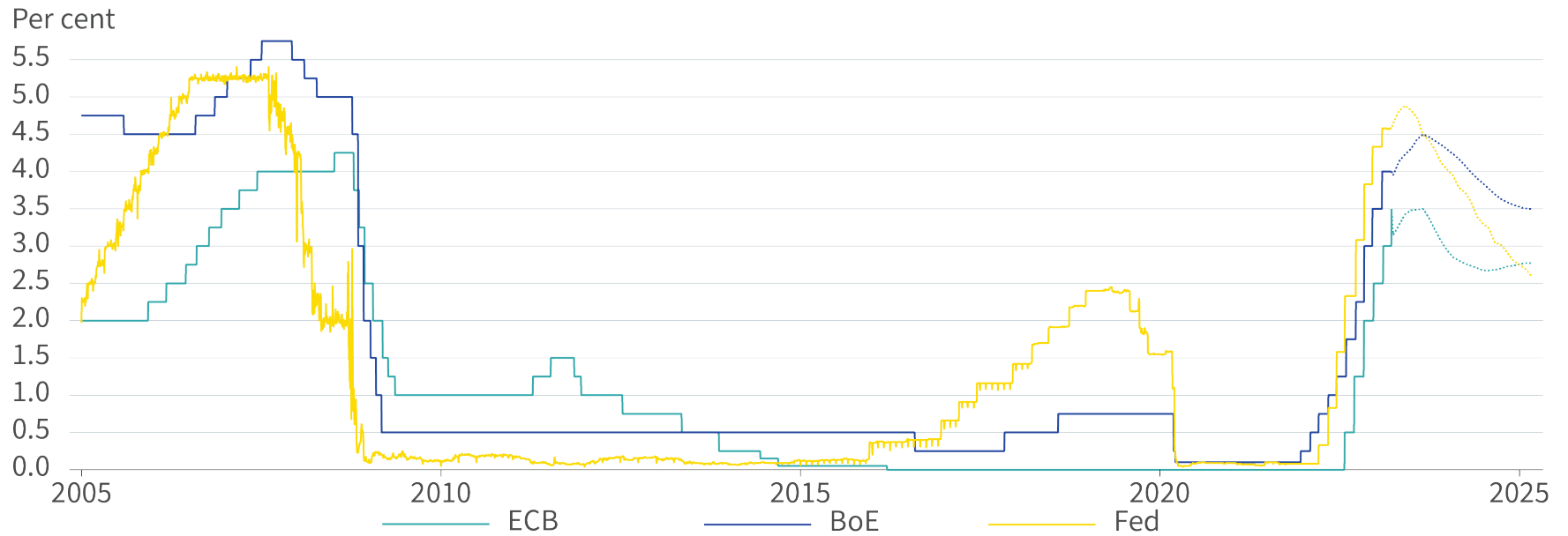
**We expect headline inflation to fall back materially through 2023, but still above central bank targets**



Source: Aviva Investors, Macrobond as at Q1 2023

# Higher interest rates

## The highest borrowing rates since the global financial crisis



Source: Aviva Investors, Macrobond as at Q1 2023

# The US Debt Ceiling

*3 possible outcomes in advance of the “x-date”*

## 1. Do a deal in time

- Limited market reaction
- Positive for equities
- Bond yields to fall

**50%**

## 2. Do a late deal

- Very negative reaction
- Negative for equities
- Bond yields to rise

**30%**

## 3. No agreement

- Deep recession
- Very negative for equities
- Bond yields to rise

**20%**

# Financial Protection.



# Financial Risks that Require Protection

## *Asset Allocation / Capital Risks:*

1. Your business is most likely over-exposed to one particular sector / geography / customer type / trend
2. Too high a percentage of your capital is committed to the Business
3. Too much of your Pension / Personal funds invested (generally) or in any one particular strategy
4. Too little invested in non-Cash, non-Business assets: Inflation Risk

# Financial Risks that Require Protection

## *Cashflow Risk:*

5. Your business income, and therefore your income, ceases or suffers due to illness or sickness
6. Your personal Outgoings exceed your Net Income i.e. you spend too much relative to your after-tax income from the business
7. Liquidity Risk: Too much capital locked up in illiquid asset(s) i.e. your business or property
8. Longevity Risk: You retire too early, and live a long healthy life – but your cashflow runs out

# Financial Risks that Require Protection

## *Legacy Risk*

9. Financial Dependents aren't sufficiently financially catered for in the case of early death i.e. the value of your business isn't monetised
10. A mess of an Estate is left behind for children
11. For co-ownership businesses, nothing in place to buy out remaining shareholders in the event of death

## *Other Risks....*

12. Own bias Risk
13. External Risks: Economics, Market & Political

# Mitigating Asset Allocation Risk

- **Diversify your asset base** as much as possible
- Take a **Holistic View** with your assets
- **Discipline:** Stableford golf, rather than Strokeplay
- Avoid **concentrated** stock positions unless it's your own business
- **Phase** into the market when investing
- **Compartmentalise capital** for the long-term, enabling you to take risk with that element of your capital

# Mitigating Cashflow Risk

- Have **Income Protection** in place for **Earned** (Employment) **Income**
- **Regular Budgeting** (see **Cashflow** section)
- Be mindful of **unnecessary debt**
- **Live within** your means & cut your cloth to measure if necessary
- When considering **helping Children** financially, ensure you have **sufficient capital** for yourself in retirement
- **Build** your own **Private Pension** to fund retirement

# Mitigating Legacy Risk

- Have **Life Insurance** in place: The amount of cover depends on your financial circumstances
- Have a **Will** in place
- Consider an **Enduring Power of Attorney** when > 70
- **Discuss Assets** with children / beneficiaries
- Have **Executors** decided upon and discuss with them
- **Carry out** as much **planning** as possible for your business ownership

# Mitigating Other Risks

*There are just as many people under-spending as there are over-spending*

- Own Risk Bias: Never put your head in the sand; **take expert advice**, think long-term & make financial decisions with your head
- Understand what you **can or can't control** in the external economic / market & political environment

# Market Update (Peter Smith).

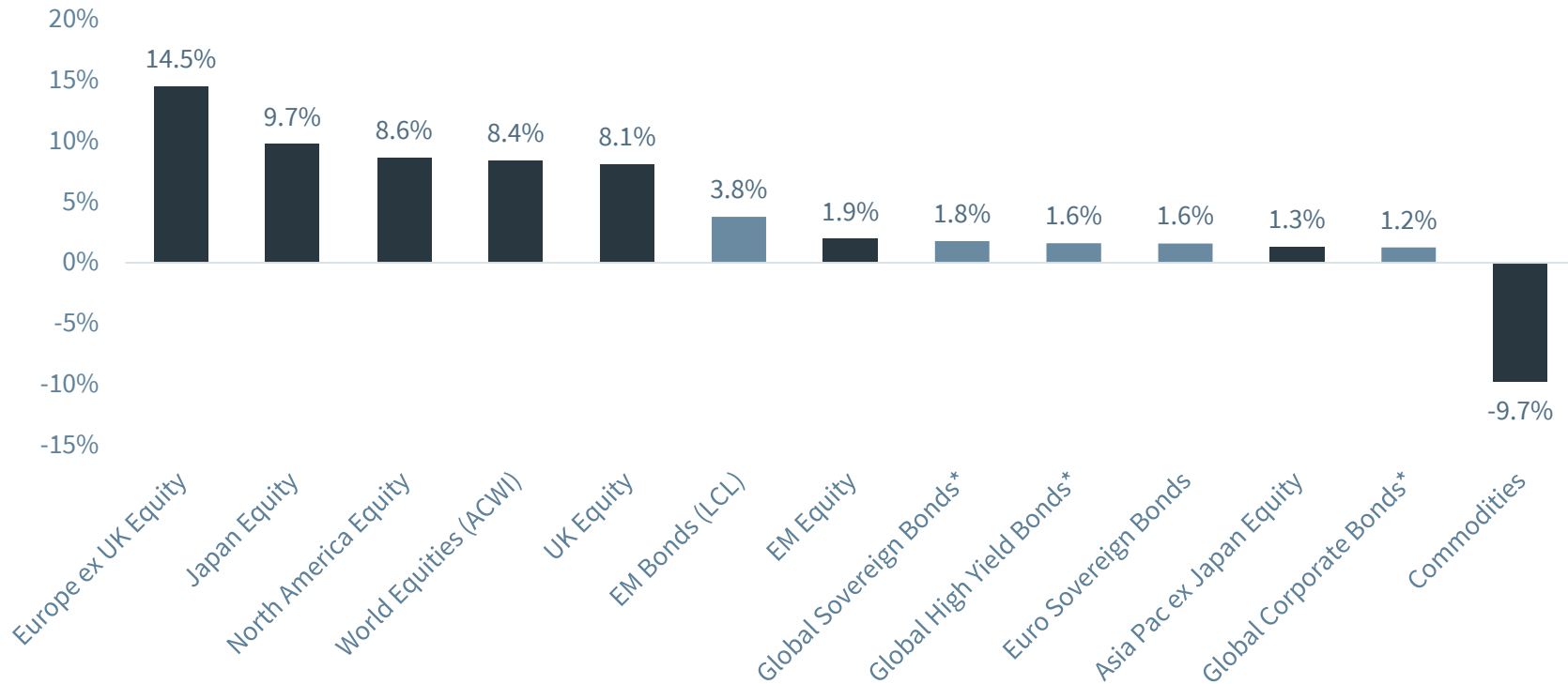


# Market Update

---

This document is for professional clients, institutional/qualified investors and advisors only.  
It is not to be distributed to or relied on by retail clients.

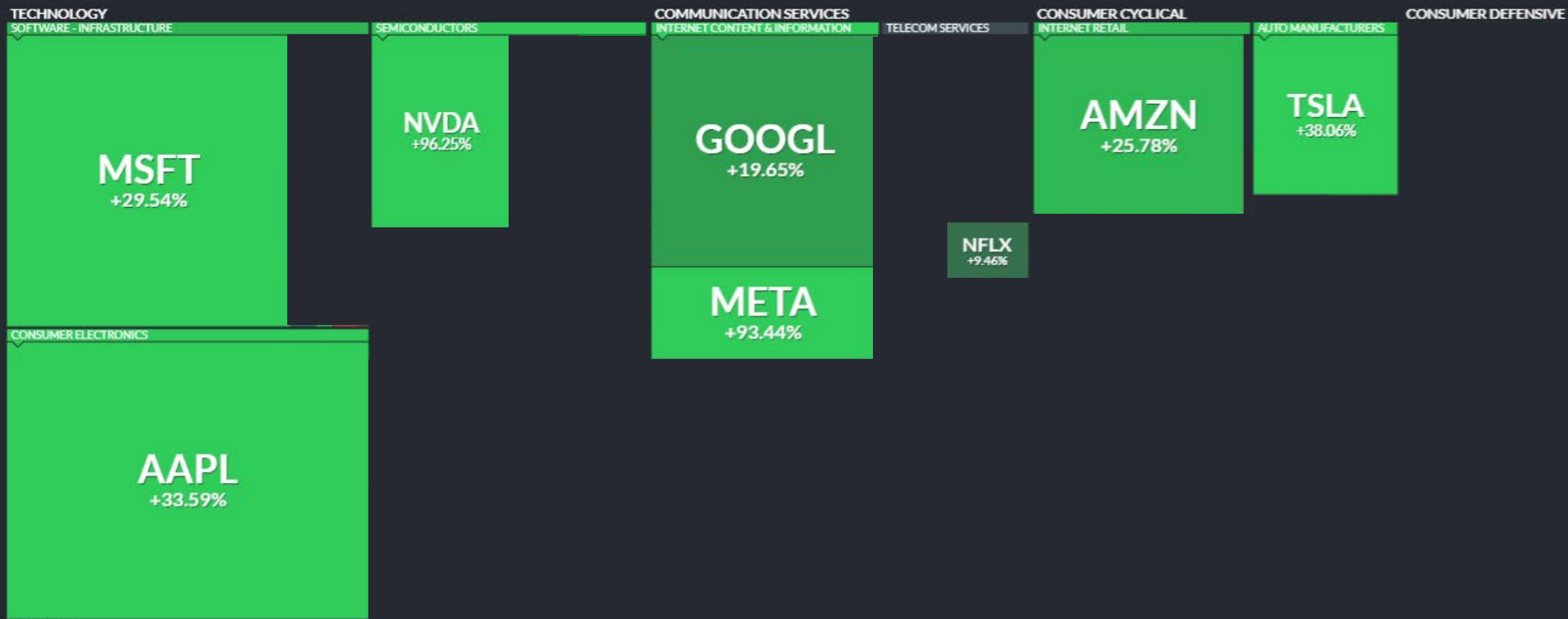
# Market returns have been positive in 2023



Source; Aviva investors as at 19<sup>th</sup> May 2023

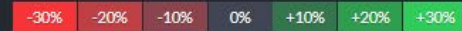
Past performance is not a guide to future performance





**S&P 500  
up 6.4%**

Source; Finviz as at 5<sup>th</sup> May 2023, **Past performance is not a guide to future performance**



# Latest views

---

1

## EQUITY



US Equities  
EU Equities

### Why?

- Less-restrictive monetary policy
- Better than expected growth data
- Robust earnings
- Mega caps with access to financing won't be as affected by credit tightening – large % of index

2

## FIXED INCOME



US Treasuries  
UK Gilts

### Why?

- Equity-bond correlation changing
- From Inflation/monetary policy to growth/recession driven
- Equity-bond = Compliment one another again in multi-asset
- Credit availability = less tightening

3

## CYCLICAL EQUITY



Energy  
Basic Resources

### Why?

- Well-positioned for the energy transition
- Electrification and decarbonisation
- Supply-demand imbalances remain supportive after decades of cautious investment

# Long term equity market returns

---

At a **7.5%** p.a. rate of return, your money **doubles** in value every **10 years!**

**8%**

MSCI World Index  
NR annualised  
return % over **20**  
**Years**

**7.5%**

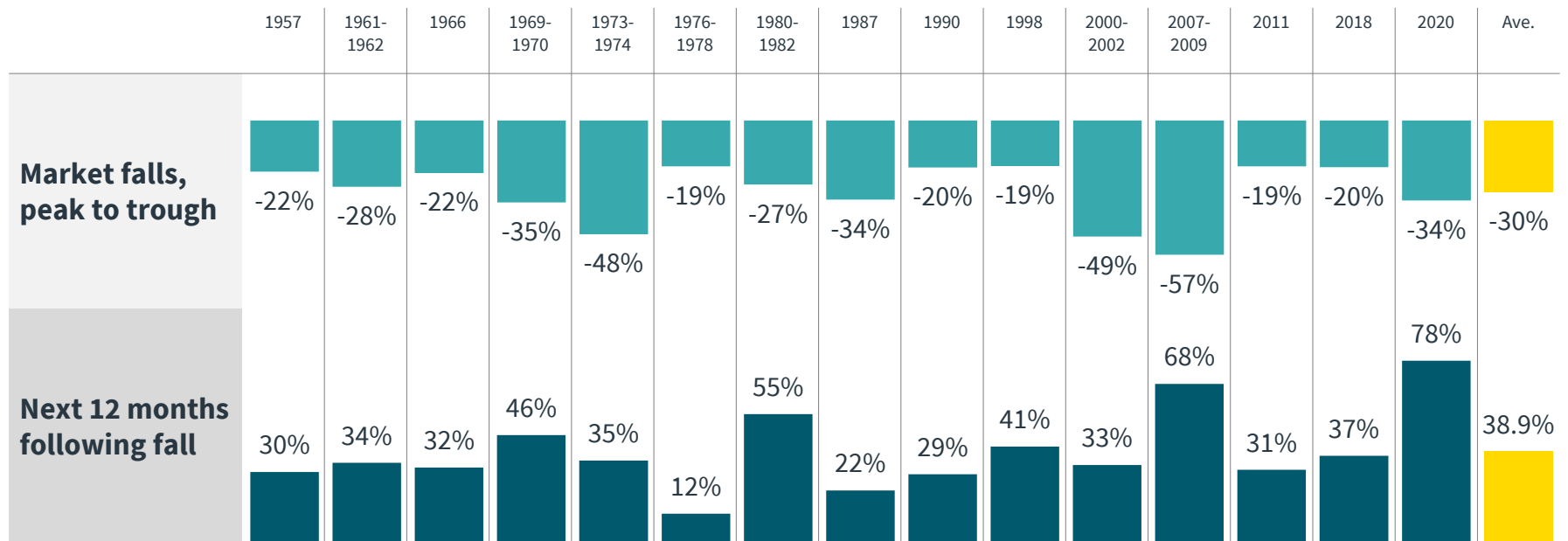
MSCI World Index  
NR annualised  
return % over **30**  
**Years**

**7.9%**

MSCI World Index NR  
annualised return %  
over **50 Years**

# Markets recover from crises

## Crisis and recovery: how the S&P 500 index has performed during and after historic events



**Past performance is not a guide to future performance**

Source: Aviva Investors, Lipper, a Thomson Reuters company, as at 31 December 2022. Data used S&P 500 TR USD

# Invest for long term gains!

**Buy a Starbucks Coffee  
every day**



**Spends: €3.50/day**

**Spends: €106/month**

**Spends: €1,278/year**

**Spends €25,550 over 20 years**

**Loss: -€25,550**

**Buy Starbucks Stock  
every day**



**Invest: €3.50/day**

**Invest: €106/month**

**Invest: €1,278/year**

**Invest €25,550 over 20 years**

**Gain: +€212,271**

Past performance is not a guide to future performance

Source: Aviva Investors, Bloomberg, Rifinitiv, as at 31 January 2022



# Investing / Portfolio Management.

# Asset Classes: Least Worst Option?

There are **6 main Asset Classes** where Capital can be 'parked' or allocated:

1. **Cash / An Post:** Preservation of (Nominal) Capital
2. **Bonds:** Government or Corporate; Direct or Collective
3. **Equities / Shares**
4. **Property:** Residential or Commercial; Active or Passive
5. **Private Equity:** Your Business and any other business interests you have
6. **Alternatives:** All assets outside of the above

## Important Points:

- Currently, **none** of the **6 asset classes** jump out as being a '**no-brainer**' and this is the difficulty with the current investment environment.
- Unique to the **current** environment is that **all** have been **underperforming** consistently at the same time.

# Investment Strategy: Key Principles for 2023

Diversification

## Spread your Risk

Minimise your downside

Transparency

Understand your Investments

Holistic View

Consider **all of your assets**, regardless of the structure

Inertia

Do not fall into the **inertia trap**. Make **changes** where necessary

Clear Mandate

Ensure that you and any Advisors **are clear** as to your **Risk & Objectives**

Conflicts of Interest

**Trust your advisor** that they have your best interests at heart

# Investment Strategy: Why Invest

## Why Invest your Capital?

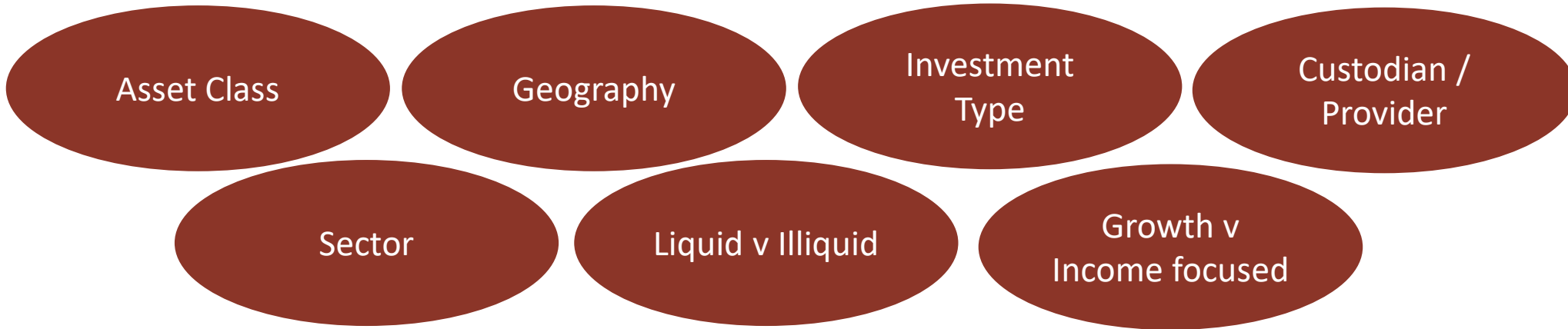
- ✘ To generate **growth** in Capital (or Income) **in excess of** the Risk-Free rate of return.
- ✘ To **avoid** the **real value** of your money being **eroded** due to **Inflation**
- ✘ To **fund** your **Retirement** Years
- ✘ As a **Succession Plan** for the **next generation**

## When should you not Invest?

- ✘ If your **financial** circumstances or **personal** preferences mean that you have a low:
  - **Tolerance** for Risk
  - **Appetite** to Risk
  - **Capacity** for Risk
- If you do not have a **medium to long term** investment **time horizon**

# Investment Strategy: Diversification

Investment Strategies can be split (diversified) in terms of:



Why Diversify your exposure?

Risk Reduction

More Smoothed out returns

# Cashflow Planning.

# Household Cashflow Planning

Knowing your current **Cashflow** Position (what comes in vs what goes out) is extremely **important**

Regardless of your **Financial Position**, you (& your Partner / Family) need to sit down to:

- **Calculate ALL** Current Income & Outgoings
- **Predict** your Cashflow position over the next 1 Year & 5 Years
- **Consider** any one-off changes to your Cashflow situation



# Calculating Income & Outgoings

- ✦ Totting up your **Gross Income** is easy... Everyone knows (roughly) what they currently earn in terms of Earned (Employment) or Passive Income
- ✦ Calculating **Outgoings** is a lot more difficult



IF Gross Income > [Tax + All Outgoings] **THEN** you have an annual **CASHFLOW SURPLUS**



IF Gross Income < All Outgoings **THEN** you have an annual **CASHFLOW DEFICIT**



# Categorise your Outgoings

You Need to look at **ALL** of your Expenses and categorise them as:

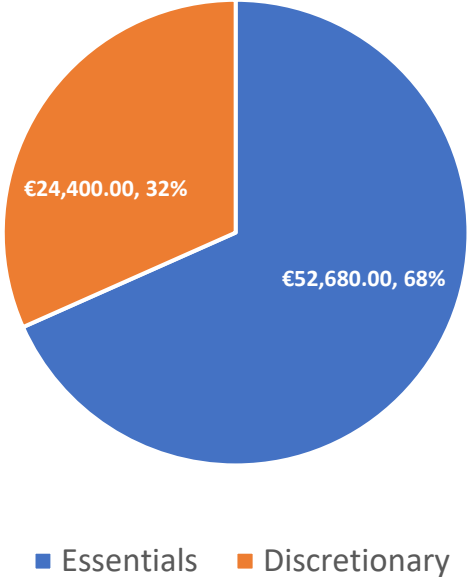
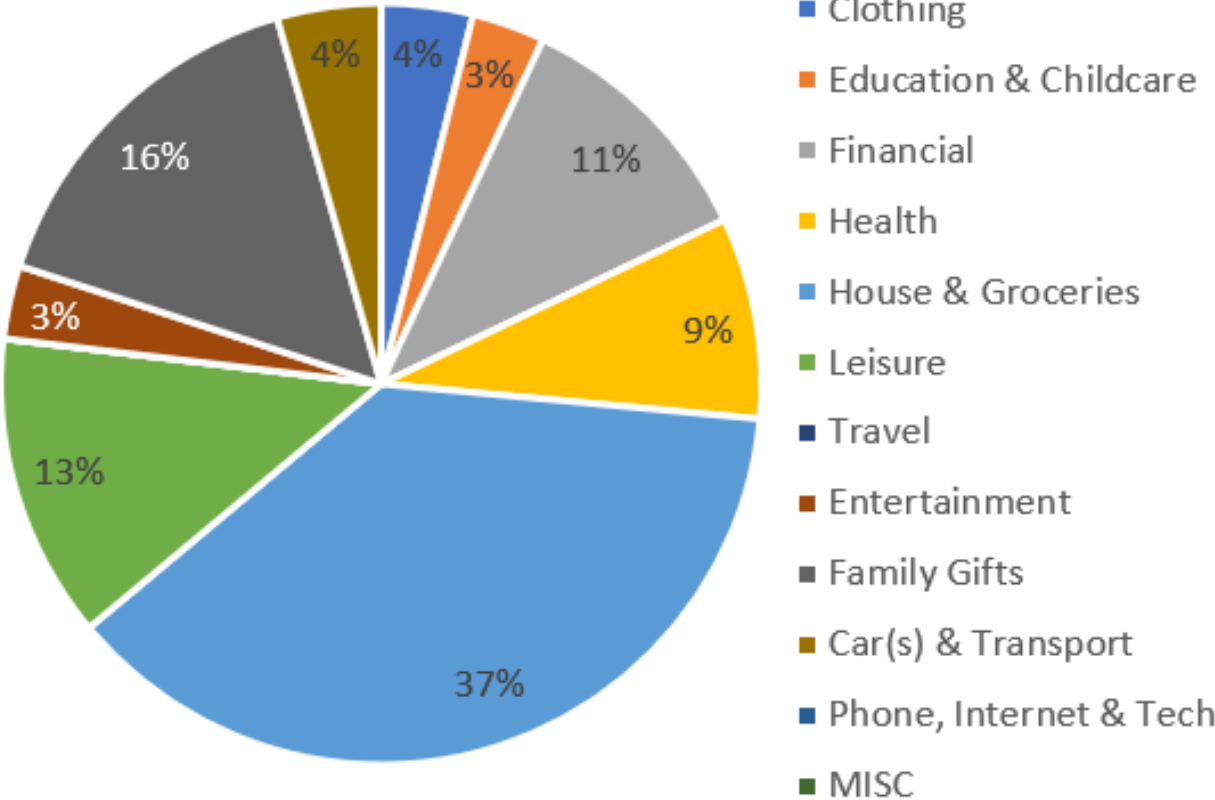
- **Essentials** e.g. Mortgage, Utility Bills, Transport to work etc.
- **Discretionary** e.g. Foreign Holidays, having that extra Car, Gym membership that's not being used
- **Non-Essential Discretionary** i.e. anything between Essential & Outgoings

*Note: What is Essential for one person, may not be Essential for another. Equally, what is Discretionary for some is Essential for others. **So you need to understand what is Essential & Discretionary for YOU and YOUR FAMILY***

# Outgoing Analysis in Retirement: SAMPLE

<i>Outgoing</i>	<i>Amount</i>	<i>Frequency</i>	<i>Total</i>	<i>Category</i>	<i>Essentials v Discretionary</i>
	▼	▼ <i>p.a.</i>	▼ <i>Annual</i>	▼	▼
Gas & Electricity	€200.00	12	€2,400.00	House & Groceries	Essentials
Bins / Refuse Collection	€40.00	12	€480.00	House & Groceries	Essentials
Clothes & Footwear	€250.00	12	€3,000.00	Clothing	Essentials
Meals Out	€200.00	12	€2,400.00	Entertainment	Discretionary
Educational Fees	€400.00	6	€2,400.00	Education & Childcare	Essentials
Food / Groceries	€1,500.00	12	€18,000.00	House & Groceries	Essentials
Garden Maintenance	€100.00	2	€200.00	House & Groceries	Essentials
Hair & Beauty	€200.00	6	€1,200.00	Health	Essentials
Holidays	€10,000.00	1	€10,000.00	Leisure	Discretionary
Housekeeping	€150.00	52	€7,800.00	House & Groceries	Essentials
Health Insurance	€150.00	12	€1,800.00	Health	Essentials
Loan Repayments	€500.00	12	€6,000.00	Financial	Essentials
Gifts to kids	€6,000.00	2	€12,000.00	Family Gifts	Discretionary
Insurance	€200.00	12	€2,400.00	Financial	Essentials
Cars: Tax	€500.00	1	€500.00	Car(s) & Transport	Essentials
Cars: Wear & Tear	€200.00	12	€2,400.00	Car(s) & Transport	Essentials
Car Insurance	€500.00	1	€500.00	Car(s) & Transport	Essentials
Medical Bills	€300.00	12	€3,600.00	Health	Essentials
		<b>Total</b>	<b>€77,080.00</b>		

# Outgoing Analysis: SAMPLE



# Household Cashflow Planning



Sometimes in **Cashflow Planning**, certain expenses are categorised as Cashflow **Outgoings** but in fact they are adding to your Capital **Position**. The best **3 examples** of this are:

Paying down the **Principle** element of your mortgage (**Debt reduction** improves your Capital position)

**Personal Pension** Contributions and Additional Voluntary Contributions (**AVCs**)

**Monthly Savings** to a Cash or Investment account

There's nothing wrong with being '**Cashflow Neutral**' or even in a **Deficit** if your Capital position is **improving**

# Income v Outgoings: Considerations

Understand the **time period** of Incomes & Outgoings:

**Most** incomes & outgoings will **only last** for a **finite** period

- ⊗ **'Earned Income'** will **cease** on retirement
- ⊗ **Pension Income** will **commence** on pension drawdown / a certain age
- ⊗ **Mortgage repayments** will usually **end** in your 60s
- ⊗ **Childcare costs** & 2<sup>nd</sup> / 3<sup>rd</sup> level education costs will **cease** at a certain period
- ⊗ **Lots** more examples

# Income v Outgoings: Considerations

- ⊗ “**Don’t** sweat the small stuff”
- ⊗ **Minimise** taxes / **Optimise** tax efficiencies e.g. Pension Contributions
- ⊗ **Be aware** that most **living costs** are ‘**fixed**’ in nature. So a **20%** net increase in Income could have a **50%** increase in **Net Cashflow**
- ⊗ **Factor** in **Inflation** to your **future** Cashflows
- ⊗ An **Individual / Family** may need to:
  - **Pull in** the reins on spending & live within their budget **OR**
  - May actually have sufficient capital / income to spend more!

# Retirement Planning.

# Cashflow Planning for Retirement

## Factors that determine your future Retirement Fund value

Current € Value of  
All Assets

Your **Starting Point** to get to your Target Retirement Capital Value at **Retirement Age**

Years to Retirement

**Target Retirement Age** - Current Age = Years to Retirement

Cashflow Surplus

Net Income **versus** All Outgoings in your **Working Years**:  
**Prioritise** Pension Contributions

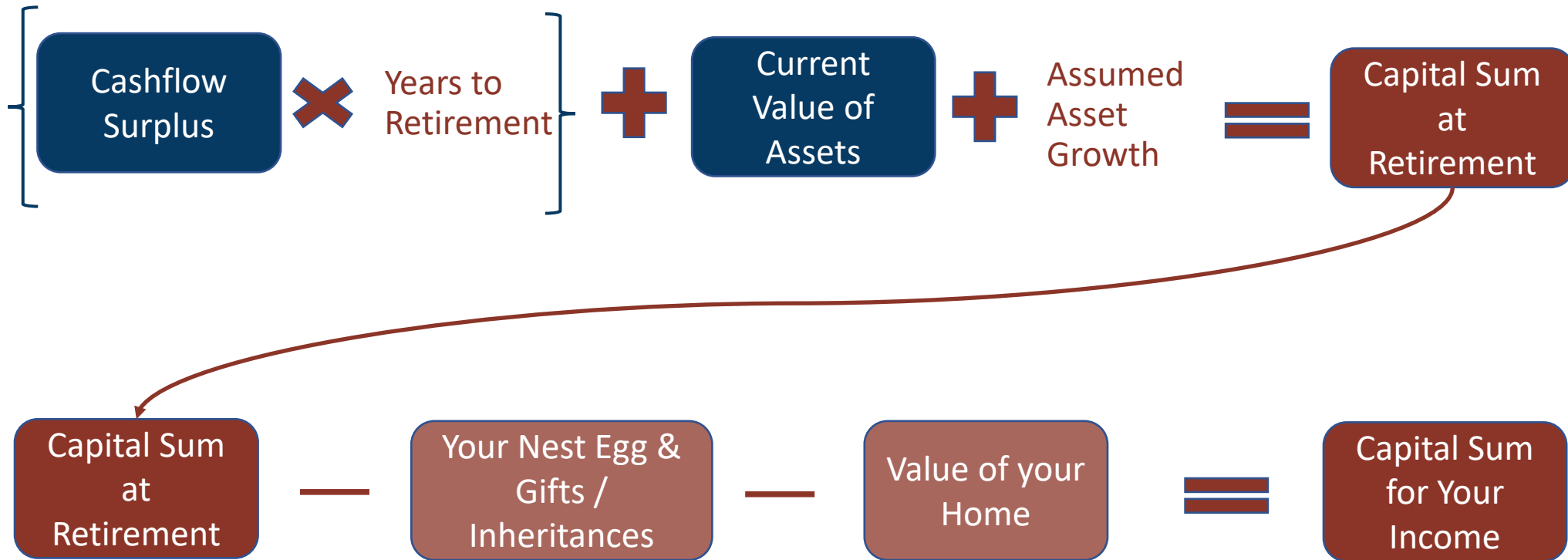
Assumed Annual  
Return on All Assets

Annual Average **Performance** on Invested Assets  
**Remember:** Cash currently at zero (or negative)



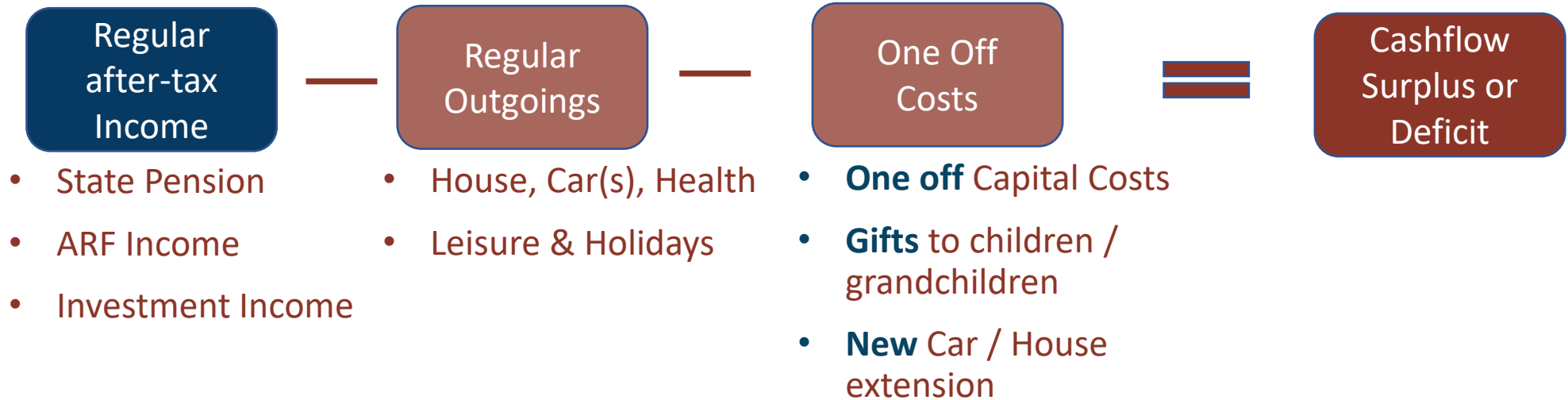
# Building a Capital Sum (for Income)

Building a **Retirement Pot** before Retiring...

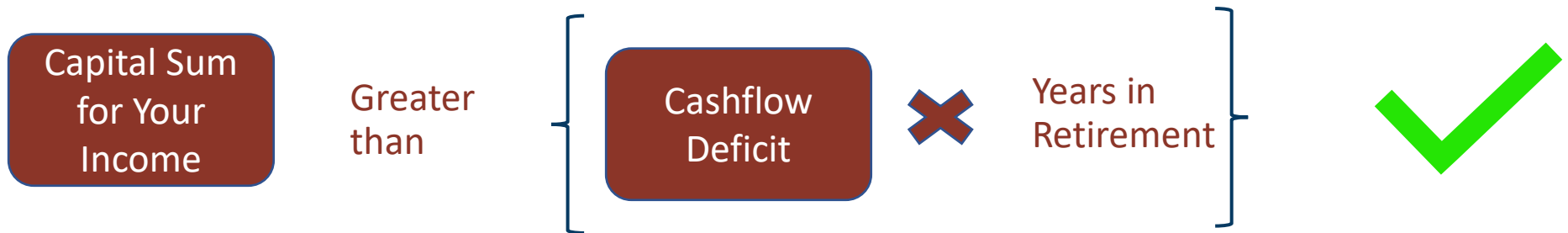


# Financial Planning in Retirement...

## Financing Retirement...



HOWEVER, a **robust** plan must have



# Financial Planning for Retirement

**Q: How much of a *Capital Sum for Income* do a couple need to build up?**

- ✗ This depends **firstly** on your **forecasted** Number of Years In Retirement i.e. the **younger** you retire, the **bigger** the Capital Pot you need
- ✗ **Rule of Thumb: Calculate** your **Gross Annual Income Need** & Multiply by 20x to **'Capitalise'** this in terms of the Capital Need.
- ✗ **So** if a **couple** in their **mid 60s** want to have €100k **Gross Income** in retirement, they **need** a €2m Capital Pot built up

**How to a) Avoid running out of money in Retirement & b) Enjoy Retirement?**

- ✗ **Maximise** Pension contributions while working
- ✗ Consider **delaying** Retirement
- ✗ **Ensure** your **spending** in Retirement is appropriate
- ✗ **Ensure** your Pensions & Investments are **risk-appropriate**

# Financial Planning in Retirement...

We are now **living a lot longer** than **previous** generations, but our **target** retirement age may be the same as our Grandparents....!

*Previously*



*Currently*



We may have 20 – 25 years of **extra spending** in retirement & **no** **'Earned Income'**

**Costs of living** can **increase** in retirement, mainly due to:

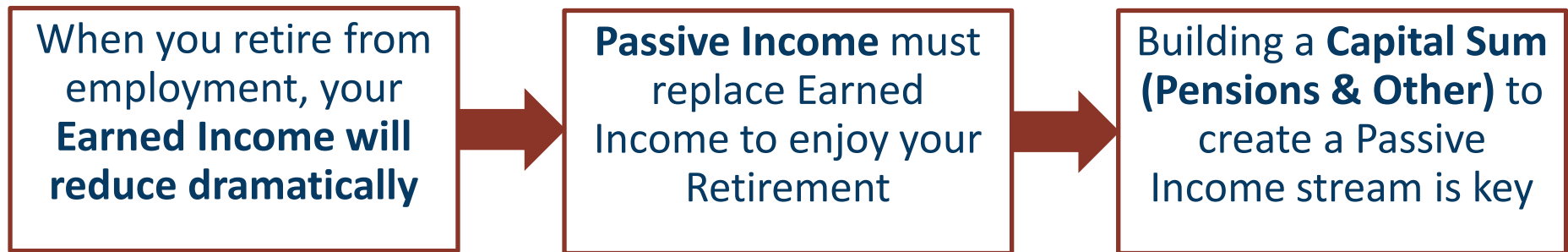
- **Inflation** & added **Healthcare** needs & having **more time**
- **Helping out children** financially

**Lack of State** Support:

- **Full State Pension** of c. €13,000 p.a. is far from sufficient
- **Changing Demographics** i.e. more **'retirees'** in **future** years

# Earned Income to Passive Income

*The key to successful retirement planning is replacing Earned Income with Passive Income*



The **Irish Government** incentivises workers to fund their **own** Private Pension by:

€2m Standard  
Fund Threshold

Tax Relief on  
Contributions

Tax Free  
Growth

Tax Efficient  
Drawdown

# Financial Planning in Retirement...

## 3 PHASES of Retirement



## Key Principles

Maximise Pension Contributions

Be Flexible on Retirement Age

Have a Cashflow v Capital Plan

# Refer a Friend....?

A reminder to our loyal Client and Professional Advisor Base...

Compass Private Wealth are ***Open For business*** & are recruiting new clients between now & year end.



## **Virtual Coffee:**

*If you feel that any of your contacts would benefit from a conversation with Compass Private Wealth in relation to their Financial Planning affairs, then please do reach out and make the introduction.....*

Q&A.



# Markets: Questions

Why is there **so much** inflation ?

- ⊗ Historically low interest rates since 2008 / 2009 after Global Financial Crisis
- ⊗ Covid-19: Increased Money Supply to stimulate economies & subsequent hike in demand post lock-downs
- ⊗ Russia – Ukraine Conflict

Are we heading for a **Recession** ?

- ⊗ Very possible / probably: A Recession is 2 consecutive quarters of negative GDP which would seem likely in most economicies
- ⊗ Growth of economies lagging inflation is technically ‘Stagflation’, but essentially this is the same effect of a Recession

# Disclaimer

- The content of this presentation does not constitute Financial Advice.
- The views expressed in this Presentation are personal opinions of Jonathan Sheahan and Robert Smith at a particular point in time
- Do not rely on any of the information or advice in this presentation. Financial or Investment advice depends on a client's specific circumstances
- Before any formal advice is provided by Compass Capital Solutions Ltd., our Terms of Business must be received and a detailed Factfinding exercise must be carried out
- Investment Markets can fall as well as rise
- Compass Capital Solutions Ltd. does not provide tax or legal advice

**Warning: Past performance is not a reliable guide to future performance.**

**Warning: Benefits may be affected by changes in currency exchange rates.**

**Warning: The value of your investment may go down as well as up.**

**Warning: If you invest in this product you may lose some or all of the money you invest.**

# Important information

---

## **THIS IS A MARKETING COMMUNICATION**

Except where stated as otherwise, the source of all information is Aviva Investors Global Services Limited (AIGSL) as at 13/04/23. Unless stated otherwise any views and opinions are those of Aviva Investors. They should not be viewed as indicating any guarantee of return from an investment managed by Aviva Investors nor as advice of any nature. Information contained herein has been obtained from sources believed to be reliable, but has not been independently verified by Aviva Investors and is not guaranteed to be accurate. Past performance is not a guide to the future. The value of an investment and any income from it may go down as well as up and the investor may not get back the original amount invested. Nothing in this material, including any references to specific securities, assets classes and financial markets is intended to or should be construed as advice or recommendations of any nature. This material is not a recommendation to sell or purchase any investment. In the UK this is issued by Aviva Investors Global Services Limited. Registered in England No. 1151805. Registered Office: St Helens, 1 Undershaft, London EC3P 3DQ. Authorised and regulated by the Financial Conduct Authority. Firm Reference No. 119178.